GRI and SASB Content Index

Disclosure/Code	Description/Accounting Metric	Response
102 GENERAL DISC	CLOSURES	
102-1	NAME OF ORGANIZATION	Emera Inc.
102-2	ACTIVITIES, BRANDS, PRODUCTS AND SERVICES	Emera 2019 Annual Report, pages 12, 15
102-3	LOCATION OF HEADQUARTERS	Emera Inc. is a geographically diverse energy and services company headquartered in Halifax, Nova Scotia, Canada.
102-4	LOCATION OF OPERATIONS	The data included in this report are relevant to Emera's significant operations located in Canada, the United States, Barbados, Grand Bahama and the Commonwealth of Dominica.
		2019 Sustainability Report: Emera at a Glance, page 5
		For a full description of Emera's holdings by country, see the 2019 Emera Annual Report, page 2.
102-5	OWNERSHIP AND LEGAL FORM	2019 Sustainability Report: Emera at a Glance, page 5
		Emera 2019 Annual Report, page 15
102-6	MARKETS SERVED	2019 Sustainability Report: Emera at a Glance, page 5
		Emera 2019 Annual Report, pages 2, 23-30
102-7	SCALE OF ORGANIZATION	Emera 2019 Annual Report, pages 15-29

GRI indicators are informed by GRI Standards 2016 except for GRI 303: Water and Effluents and GRI 403: Occupational Health and Safety, which were updated by GRI in 2018. We are also continuing to report on a select number of G4 Electric Utilities Sector Disclosures that are material to our company.

Disclosure/Code	Description/Accounting Metric	Response					
102-8	INFORMATION ON EMPLOYEES AND OTHER WORKERS		Total Number of Employees by Employment Contract, by Gender (includes full-time and part-time employees)				
			Perma	anent	Tempo	orary	
			# Employees	% Employees	# Employees	% Employees	
		Female	2,093	30%	69	25%	
		Male	4,950	70%	208	75%	
		Total	7,043	100%	277	100%	
			nployees by Employn nd part-time employee	-	Region		
			Perma	nent	Tempo	orary	
			# Employees	% Employees	# Employees	% Employees	
		Canada	2,054	29%	198	71%	
		United States	4,228	60%	0	0%	
		Caribbean	761	11%	79	29%	
		Total	7,043	100%	277	100%	
		Total Number of Employees by Employment Type, by Gender (includes permanent and temporary employees)					
			FT	E	<1 F	TE	
			# Employees	% Employees	# Employees	% Employees	
		Female	2,137	29%	29	51%	
		Male	5,137	71%	28	49%	
		Total	7,263	100%	57	100%	
102-11	PRECAUTIONARY PRINCIPAL OR APPROACH	Emera Annual Repo	rt, pages 55-63				
102-12	EXTERNAL INITIATIVES	supports the ESG/S	nembership in the Edi ustainability Framewo on Sustainable Electri	rk. Emera also supp			
102-13	MEMBERSHIP OF ASSOCIATIONS		who are members of EI) and the Caribbean		•		
102-14	STATEMENT FROM SENIOR DECISION-MAKER	2019 Sustainahility	Report: CEO Message,	nages 3-4			

Disclosure/Code	Description/Accounting Metric	Response
102-15	KEY IMPACTS, RISKS, AND OPPORTUNITIES	Emera 2019 Annual Report, pages 6-10, 15-17, 48-52, 55-63
102-16	VALUES, PRINCIPLES, STANDARDS AND NORMS OF BEHAVIOUR	Emera Code of Conduct
102-17	MECHANISMS FOR ADVICE AND CONCERNS ABOUT ETHICS	Emera Code of Conduct
102-18	GOVERNANCE STRUCTURE	2019 Sustainability Report: Governance, pages 12-13
		Management Information Circular 2020, pages 9-28
		Emera Leadership
102-19	DELEGATING AUTHORITY	Management Information Circular 2020, pages 40-43
		HSE Committee Charter
102-20	EXECUTIVE-LEVEL RESPONSIBILITY FOR ECONOMIC, ENVIRONMENTAL AND SOCIAL TOPICS	Sustainability is a key focus area that's managed day-to-day within each operating company across Emera, feeding into our corporate sustainability program. Our Vice President, Corporate Communications & Sustainability is responsible for Emera's overall sustainability program, with guidance and oversight provided by our CEO, senior leadership team and Board.
102-21	CONSULTING STAKEHOLDERS ON ECONOMIC, ENVIRONMENTAL AND SOCIAL TOPICS	2019 Sustainability Report: Stakeholder Engagement, page 11 Management Information Circular 2020, pages 43-44, 91
102-22	COMPOSITION OF THE HIGHEST GOVERNANCE BODY	Management Information Circular 2020, pages 9-21
102-23	CHAIR OF THE HIGHEST GOVERNANCE BODY	Management Information Circular 2020, pages 9-21
102-24	NOMINATING AND SELECTING THE HIGHEST GOVERNANCE BODY	Management Information Circular 2020, page 28
102-25	CONFLICTS OF INTEREST	Management Information Circular 2020, pages 27-33
102-26	ROLE OF THE HIGHEST GOVERNANCE BODY IN SETTING PURPOSE, VALUES AND STRATEGY	Emera Senior Executives are responsible for the development of the company's purpose, strategies, policies and mission statements related to ESG issues. The Emera Board of Directors also provides oversight and guidance on the strategic issues facing Emera.
102-27	COLLECTIVE KNOWLEDGE OF THE HIGHEST GOVERNANCE BODY	Management Information Circular 2020, pages 36-37
102-28	EVALUATING THE HIGHEST GOVERNANCE BODY'S PERFORMANCE	Management Information Circular 2020, pages 30-32

Disclosure/Code	Description/Accounting Metric	Response
102-29	IDENTIFYING AND MANAGING ECONOMIC, ENVIRONMENTAL AND SOCIAL TOPICS	2019 Sustainability Report: Governance, pages 12-15
		Management Information Circular 2020, page 41
102-30	EFFECTIVENESS OF RISK MANAGEMENT PROCESSES	2019 Sustainability Report: Governance, pages 12-13
		Board of Directors Charter, page 2
		Management Information Circular 2020, pages 39-40
102-31	REVIEW OF ECONOMIC, ENVIRONMENTAL	2019 Sustainability Report: Governance, pages 12-15
	AND SOCIAL IMPACTS	Management Information Circular 2020, page 43
102-32	HIGHEST GOVERNANCE BODY'S ROLE IN	Emera CEO
	SUSTAINABILITY REPORTING	2019 Sustainability Report: Governance, pages 12-15
102-33	COMMUNICATING CRITICAL CONCERNS	2019 Sustainability Report: Stakeholder Engagement, page 11
		Management Information Circular 2020, pages 43-44
		Emera Code of Conduct
102-35	REMUNERATION POLICIES	Management Information Circular 2020, pages 49-89
102-36	PROCESS FOR DETERMINING REMUNERATION	Management Information Circular 2020, pages 46-89
102-37	STAKEHOLDERS' INVOLVEMENT IN REMUNERATION	Management Information Circular 2020, pages 46-89
102-40	LIST OF STAKEHOLDER GROUPS	2019 Sustainability Report: Stakeholder Engagement, page 11
102-41	COLLECTIVE BARGAINING AGREEMENTS	Approximately 38 per cent of Emera's employees were represented by a union in 2019.
		Emera respects the rights of bargaining agreements. Emera and its affiliates adhere to the collective bargaining process, including the right to bargain and strike, and observes all regulatory requirements.
102-45	ENTITIES INCLUDED IN THE CONSOLIDATED FINANCIAL STATEMENTS	Emera 2019 Annual Report - Management's Discussion & Analysis, pages 12-13

Disclosure/Code	Description/Accounting Metric	Response
102-46	DEFINING REPORTING CONTENT AND TOPIC BOUNDARIES	2019 Sustainability Report: Our Approach, page 10 The Emera Sustainability Report is based on corporate performance for 2019, unless otherwise stated. Emera applies the same reporting boundaries as the Emera 2019 Annual Report. The report contains consolidated data and stories covering Emera's wholly owned affiliates and subsidiaries where Emera has operational control. We have used the GRI Standards methodology and indicators derived from the GRI Standards to inform our approach to report on our management approach disclosures and performance data. We also continue to report on data that align with the Edison Electric Institute and American Gas Association ESG/Sustainability Framework. In 2019, we are also reporting on specific Sustainability Accounting Standards Board (SASB) indicators and on the Task Force on Climate-related Financial Disclosures (TCFD) Recommendations.
102-47	LIST OF MATERIAL TOPICS	2019 Sustainability Report: Our Approach, page 10
102-48	RESTATEMENTS OF INFORMATION	There are no material restatements of information from the 2018 Sustainability Report.
102-49	CHANGES IN REPORTING	No significant changes.
102-50	REPORTING PERIOD	Data is from January 1, 2019 to December 31, 2019. Stories and case studies are from 2019 and 2020.
102-51	DATE OF MOST RECENT REPORT	2019
102-52	REPORTING CYCLE	Annual
102-53	CONTACT POINT FOR QUESTIONS REGARDING THE REPORT	We welcome feedback on our sustainability progress at sustainability@emera.com, or at any of the following: Mailing address: 1223 Lower Water Street Halifax, Nova Scotia B3J 3S8 Phone: 902-450-0507 Toll free: 1-888-450-0507 Fax: 902-428-6112
102-54	CLAIMS OF REPORTING IN ACCORDANCE WITH GRI STANDARDS	The Emera Sustainability Report has been informed by the GRI Standards Methodology.
102-55	GRI CONTENT INDEX	This table serves as the GRI Content Index.
102-56	EXTERNAL ASSURANCE	The report has not been externally assured.

Disclosure/Code	Description/Accounting Metric	Response
SASB ACTIVITY M	ETRICS (GENERAL DISCLOSURES) - EU (ELECTRIC	UTILITIES), GU (GAS UTILITIES)
IF-EU-000.A	NUMBER OF: (1) RESIDENTIAL, (2) COMMERCIAL, AND (3) INDUSTRIAL CUSTOMERS SERVED	 Residential - 1,460,000 Commercial - 160,000 Industrial - 6,000 Other - 20,000
IF-EU-000.B	TOTAL ELECTRICITY DELIVERED TO: (1) RESIDENTIAL, (2) COMMERCIAL, (3) INDUSTRIAL, (4) ALL OTHER RETAIL CUSTOMERS, AND (5) WHOLESALE CUSTOMERS	 Residential - 15,528 GWh Commercial - 10,800 GWh Industrial - 4,873 GWh Other - 2,470 GWh
IF-EU-000.C	LENGTH OF TRANSMISSION AND DISTRIBUTION LINES	Emera has approximately 10,000 kilometres of transmission lines and 60,000 kilometres of distribution lines across its electric utilities.
IF-EU-000.D	TOTAL ELECTRICITY GENERATED, PERCENTAGE BY MAJOR ENERGY SOURCE, PERCENTAGE IN REGULATED MARKETS	See EU2 Net Energy Output.
IF-EU-000.E	TOTAL WHOLESALE ELECTRICITY PURCHASED	Emera's electric utilities purchased 5,974,264 MWh of electricity in 2019.
IF-GU-000.A	NUMBER OF: (1) RESIDENTIAL CUSTOMERS, (2) COMMERCIAL CUSTOMERS, (3) INDUSTRIAL CUSTOMERS, (4) TRANSFERRED TO A THIRD PARTY	 Residential - 860,000 Commercial - 79,800 Industrial - 100 Other - 100
IF-GU-000.B	AMOUNT OF NATURAL GAS DELIVERED TO: (1) RESIDENTIAL CUSTOMERS, (2) COMMERCIAL CUSTOMERS, (3) INDUSTRIAL CUSTOMERS, AND (4) TRANSFERRED TO A THIRD PARTY	 Residential - 413 (therms) millions Commercial - 830 (therms) millions Industrial - 1,482 (therms) millions Other - 317 (therms) millions
IF-GU-000.C	LENGTH OF GAS (1) TRANSMISSION AND (2) DISTRIBUTION PIPELINES	Emera has approximately 2,500 kilometres of transmission pipelines and 51,000 kilometres of distribution pipelines across its gas utilities.

Disclosure/Code	Description/Accounting Metric	Response
200 ECONOMIC		
	MANAGEMENT APPROACH	Environmental, Social and Governance (ESG) considerations are central to Emera's strategy, culture and overall approach to business. We understand that investors and stakeholders are increasingly evaluating the progress Emera is making on advancing its environmental commitments, social value and strong corporate governance. We are continually working to further integrate strong ESG practices into our overall corporate strategy, risk management, and financial and operational performance and are committed to improving our disclosure on material ESG factors that can impact financial performance.
		Emera has a business-wide risk management process, monitored by its Board of Directors, to ensure a consistent and coherent approach to risk management. Emera's Board oversees the development of Emera's risk management framework and allocation of responsibilities for risk management, which it does with support from the Nominating and Corporate Governance Committee of the Emera Board of Directors.
		The Board has endorsed a risk statement, which articulates Emera's risk appetite. The risk statement sets out the risk appetite across a number of areas and is intended to provide general guidance for decisions at Emera. The Board considers Emera's risk profile and oversees Emera's risk management by reviewing: (a) the annual identification and assessment of the principal risks of Emera; (b) the process for ongoing monitoring and reporting of the principal risks of Emera; (c) the effectiveness of Emera's mitigation response to its principal risks; and (d) the alignment of risk management with Emera's risk profile, its strategy and its organizational objectives, including capital and resources allocation.
		Emera's risk management activities are focused on those areas that most significantly impact profitability, quality and consistency of income, and cash flow. Our Board is committed to ensuring transparency and overseeing the risks and opportunities around the material ESG factors that drive long-term value at Emera.
		On a quarterly basis, the Board, CEO and Executive Leadership Team receive and review a risk dashboard, prepared by Emera's Enterprise Risk Management Committee. The risk dashboard identifies strategic risks and includes management action plans for the highest risks. Furthermore, a comprehensive and ongoing risk assessment is part of every project Emera undertakes.
		The Board is also responsible for reviewing Emera's annual insurance program, its uninsured exposure, and its business continuity and disaster recovery plans. The Board also annually evaluates the operation and effectiveness of the Board of Directors, its committees and the Chair of the Board. In the course of that evaluation, the question of whether the Board has examined the key risks to Emera's strategy and business plan is assessed. A similar risk management process is conducted by the Board of Directors and senior leadership at all Emera affiliated companies.

Disclosure/Code	Description/Accounting Metric	Response
201 ECONOMIC PE	RFORMANCE	
	MANAGEMENT APPROACH	See GRI 200.
		Emera 2019 Annual Report, pages 1-72
		2019 Sustainability Report: Our Approach, page 10
		2019 Sustainability Report: Affordability and Access, pages 28-29
		2019 Sustainability Report: Community Investment, page 30
		2019 Sustainability Report: Renewable and Cleaner Energy, pages 17-18
		2019 Sustainability Report: System Intelligence and Resilience, pages 19-21
201-1	DIRECT ECONOMIC VALUE GENERATED AND DISTRIBUTED	\$5.1 B in economic value distributed in our operating markets. This includes our community investments, capital payments (including dividends, employee wages and benefits) and taxes.
201-2	FINANCIAL IMPLICATIONS AND OTHER RISKS AND OPPORTUNITIES DUE TO CLIMATE CHANGE	Emera has disclosed information on the risks and opportunities posed by climate change for the company as part of its 2020 CDP Climate Change Submission (sections C2.3a and C2.4b). This submission includes a description of the risk or opportunity, the impact and financial implications, and methods and costs used to manage the risks and opportunities.
		Emera also disclosed the principal risks that management believes could materially affect our business, revenues, operating income, net income, net assets, liquidity or capital resources in the Enterprise Risk and Risk Management section of our 2019 Annual Report (pages 55-63). This section includes a discussion on global climate change risk (pages 55-57).
201-3	DEFINED BENEFIT PLAN OBLIGATIONS AND OTHER RETIREMENT PLANS	Emera 2019 Annual Report, page 53

Disclosure/Code	Description/Accounting Metric	Response
300 ENVIRONMEN	іт	
	MANAGEMENT APPROACH	2019 Sustainability Report: Our Approach, page 10
		2019 Sustainability Report: Renewable and Cleaner Energy, pages 17-18
		2019 Sustainability Report: System Intelligence and Resilience, pages 19-21
		We are committed to working in a way that is respectful and protective of the environment. To deliver on this commitment, each Emera company adheres to a clearly defined environmental policy.
		Each Emera company has a team dedicated to managing environmental performance and risk with a senior leader who reports to the local executive team and works closely with the Emera Vice President, Safety and Environment. Local and corporate scorecards contain targets relevant to our environmental performance to make certain that strategic goals are defined.
		Emera companies manage environmental risks through an Environmental Management System (EMS) that meets the ISO 14001 standard. Our significant aspects are in the areas of:
		Air Quality Fuel Chemical and Dangerous Goods Oil (non-fuel and PCB) Water and Wastewater Fish and Aquatic Habitat Wildlife and Terrestrial Habitat Chemical and Dangerous Goods Waste (non-hazardous) Cultural, Historical and Archeological Resources
		Processes are in place to manage risks both during regular operation and projects.
302 ENERGY (201	6)	
302-1	ENERGY CONSUMPTION WITHIN THE ORGANIZATION	Emera's 2020 CDP Climate Change Submission, sections C8.2a, C8.2e and C-EU8.2a
303 WATER AND E	FFLUENTS (2018)	
303-1	INTERACTION WITH WATER AS A SHARED RESOURCE	At Emera, water is an integral part of our energy generation operations. Water withdrawal for thermal generation is primarily from seawater sources as noted in GRI 303-3, and Emera affiliates discharge water to a variety of different water bodies as noted in GRI 303-4.
		Emera is compliant with water use regulations at its facilities, and its operations have not been impacted by any material water shortages. Alternatively, Emera's water use or water discharge has not impacted other local water stakeholders.
303-2	MANAGEMENT OF WATER DISCHARGE-RELATED IMPACTS	Emera thermal generation facilities discharge water effluent as part of their operations. All discharges are monitored and reported in accordance with operating approvals or permits and/or federal, provincial or state legislation requirements.

Disclosure/Code	Description/Accounting Metric	Response		
303-3	WATER WITHDRAWAL	Total Water Withdrawa (megalitres)	al	
			Freshwater	Other Water
		Groundwater	895	
		Seawater		3,289,119
		Surface water	6,739	
		Third-party water	8,924	1,355
		Total	16,558	3,290,475
		Total Water Withdrawa (megalitres)	ıl from Water-Stres	sed Areas
			Freshwater	Other Water
		Groundwater	689	
		Seawater		2,237,755
		Surface water	6,081	
		Third-party water	7,356	1,355
		Total	14,126	2,239,110
3-4	WATER DISCHARGE	Total Water Discharge (megalitres)		
			Freshwater	Other Water
		Groundwater	2,379	86
		Seawater		3,290,261
		Surface water	2,117	261
		Third-party water	0	0
		Other water	0	7
		Total	4,496	3,290,615

Disclosure/Code	Description/Accounting Metric	Response
303-5	WATER CONSUMPTION	In 2019, Emera affiliates Tampa Electric, Nova Scotia Power, Emera Energy's Brooklyn Power, New Mexico Gas and Barbados Light & Power consumed approximately 16,296 megalitres of water as part of their operations. Depending on the operational activity, water consumption is either sourced from direct measurements or invoices or estimated. Brooklyn Power also withdrew 589 megalitres of freshwater that was not consumed and later returned to the original freshwater source.
SASB WATER MAN	AGEMENT	
IF-EU-140A.1	(1) TOTAL WATER WITHDRAWN, (2) TOTAL WATER CONSUMED, PERCENTAGE OF EACH IN REGIONS WITH HIGH OR EXTREMELY HIGH BASELINE WATER STRESS	(1) 3,307,032 thousands of cubic metres, 0 per cent in locations with high or extremely high baseline water stress as defined by the World Resources Institute's (WRI) Water Risk Atlas tool, Aqueduct. (2) 16,885 thousands of cubic metres, 0 per cent in locations with high or extremely high baseline water stress as defined by the World Resources Institute's (WRI) Water Risk Atlas tool, Aqueduct.
IF-EU-140A.2	NUMBER OF INCIDENTS OF NON-COMPLIANCE WITH WATER QUANTITY AND/OR QUALITY PERMITS, STANDARDS AND REGULATIONS	See response to GRI 303-4, Water Discharge.
IF-EU-140A.3	DESCRIPTION OF WATER MANAGEMENT RISKS AND DISCUSSION OF STRATEGIES AND PRACTICES TO MITIGATE THOSE RISKS	See responses to GRI 303-1 and 303-2.

Disclosure/Code	Description/Accounting Metric	Response				
304 BIODIVERSIT	Y (2016)					
304-1	OPERATIONAL SITES OWNED, LEASED, MANAGED IN, OR ADJACENT TO, PROTECTED AREAS AND AREAS OF HIGH BIODIVERSITY VALUE OUTSIDE PROTECTED AREAS	Emera operates a wide variety of facilities, including electrical transmission and distribution natural gas mains and service lines, hydro sites, solar sites, substations, generating station wind farms. When we are building new or maintaining existing energy infrastructure, we for a process that is respectful of the environment. Screening for biological resources, sensiting and protected areas is conducted as part of work planning processes so that negative impare avoided.				ng stations and are, we follow s, sensitive
		Number of Sites That Either A There Have Been Identified Th	-			Areas Where
			Regulated Pro	tected	Area Where T	nreatened and
				Area Er	ndangered Specie	s Are Located
		Nova Scotia Power (NSPI)		215		0
		Tampa Electric (TEC)		0		32
		Emera Newfoundland and Labrador (ENL)		3		4
		Total		218		32
		Number of Sites by Operation	al Area			
			NSPI	TE	EC ENL	Total
		Thermal	1		0 0	1
		Hydro	10		0 0	10
		Transmission	26		18 7	51
		Distribution	202		0 0	202
		Photovoltaic generating facility	y O		14 0	14
304-2	SIGNIFICANT IMPACTS OF ACTIVITIES, PRODUCTS AND SERVICES ON BIODIVERSITY	Emera's operations do not have however, Emera recognizes that habitat fragmentation, loss of w creation of access corridors and Emera mitigates its impact throprocedures that include (but are wetland protection, and protect	tits operations can detected the conversion of rough avoidance and second limited to) water	contribute t d areas thro iverine hab site-specific er managen	o negative impacts ough clearing activ itat for hydro deve environmental pro nent, sedimentatio	including ities, the lopment. otection

Disclosure/Code	Description/Accounting Metric	Response
304-3	HABITATS PROTECTED AND RESTORED	 Some restoration work completed by our affiliates was as follows: Emera New Brunswick - Wetlands and watercourses along the right-of-way were repaired due to damage caused by recreational ATV traffic. New Mexico Gas Company - Impacted habitats were restored to pre-construction conditions by reseeding rangelands post-construction and monitoring effectiveness of the remediation. Nova Scotia Power - NSPI completed over 300 m² of stream restoration. Restoration completed was a series of step pools and cross vanes to reduce channel braiding, grade and erosion, and to restore the natural run of pool/riffle based on DFO guidance for stream restoration. The restoration established permanent upstream passage, as well as creating suitable habitat for various life stages throughout the 250 m stretch of stream. Trout was caught during both pre- and post-monitoring studies and was also observed migrating upstream during the actual restoration activities. Post-monitoring is scheduled for 2020 and 2021. Restoration was completed in partnership with Acadia First Nation and the Salmon River Salmon Association based out of Meteghan, Nova Scotia. In addition, NSPI also wrapped up restoration activities on the Fales River in Annapolis, Nova Scotia. This was a two-year habitat enhancement project and was an offset for the Tusket Main Dam Refurbishment Project. The total reach restored was approximately 3,000 m² (about a 700-metre-long stretch of the river). The Fales River has habitat suitable for salmonids, including trout and Atlantic salmon. The project was completed by the Clean Annapolis River Project organization.

Disclosure/Code	Description/Accounting Metric	Response	Response			
305 EMISSIONS (2016)					
305-1	DIRECT (SCOPE 1) GHG EMISSIONS	Emera has a strong track record of reducing GHG emissions through inversand lower carbon energy alternatives. Emera has had a 35 per cent reducing GHG emissions (MtCO ₂ e) since 2005. Emera has chosen 2005 as the base calculations, as it aligns with the 2005 base year used by the Governmer GHG reduction targets. Operational control is the consolidation approach at Emera. Scope 1 emission calculations include CO ₂ , CH ₄ , N ₂ O and SF ₆ . Scope 2 and CH ₄ and N ₂ O. Emera used the IPCC 4th Assessment Report as the source and global warming potential (GWP) rates and regional emissions factors Maine and Tampa Electric. Emera's Scope 3 emissions include CO ₂ , CH ₄ a using regional emissions factors for Nova Scotia, Emera Maine and Tampa not report market-based energy indirect (Scope 2) GHG emissions. Emera's GHG intensity ratio in 2019 was 0.48 metric tonnes CO ₂ e/MWh. To using total MWh energy sold, and Scope 1 and 2 GHG emissions (CO ₂ e).		ent reduction in Scope 1 the base year for emission vernment of Canada for numbers of the proposed for emissions used to be 2 and 3 emissions include source for emission facts of factors for Nova Scotia, log, CH ₄ and N ₂ O, as calculated Tampa Electric. Emerates.	ons national ed ude CO ₂ , cors, Emera ated does	
		GHG Emissions (tonnes CO ₂ e)				
		(tonnes co ₂ e)	Scope 1	Scope 2	Scope 3	
		2019	16,224,673	524	9,547,482	
		2005 (base year)	25,017,167	4,683	1,884,572	
		In addition to the above, Emera's CO ₂ emissions from biomass generating facilities were 362,769 metric tonnes in 2019.				
		Scope 1 base year 2005 was a in 2019. Base year changed fr			s and Bayside Energy, which we ic tonnes.	ere sold
305-2	ENERGY INDIRECT (SCOPE 2) GHG EMISSIONS	See response to GRI 305	-1.			
305-3	OTHER INDIRECT (SCOPE 3) GHG EMISSIONS	See response to GRI 305	-1.			
305-4	GHG EMISSIONS INTENSITY	See response to GRI 305	-1.			
305-5	REDUCTION OF GHG EMISSIONS	See response to GRI 305	-1.			

Description/Accounting Metric	Response		
NITROGEN OXIDES (NO _x), SULFUR OXIDES (SO _x), AND OTHER SIGNIFICANT AIR EMISSIONS	particulate matter, PM ₁₀ and PM _{2.5} we pollutants (POP), volatile organic col standard categories of air emissions	r NO _x , SO ₂ , mercury (Hg), carbon monoxide (CO), total ere as noted in the following table. Persistent organic mpounds (VOC), hazardous air pollutants (HAP), and other identified in relevant regulations are included in NPRI in TRI or FDEP reporting for Tampa Electric.	
	NO _x SO ₂ Hg* CO** Total particulate matter** PM ₁₀ ** PM **	22,189 62,818 0.65 3,639 813 566	
	PM _{2.5} ** * Applies to Tampa Electric and Nova Scotia Power only. ** Reported for Tampa Electric, Nova Scotia Power and Emera Energy's Brooklyn Power.		
SE GAS EMISSIONS AND ENERGY RESOURCE PLAI	INING		
(1) GROSS GLOBAL SCOPE 1 EMISSIONS, PERCENTAGE COVERED UNDER (2) EMISSIONS-LIMITING REGULATIONS AND (3) EMISSIONS-REPORTING REGULATIONS		ions-reporting regulations rdance with 100-year time horizon global warming potential (GWP) he Intergovernmental Panel on Climate Change IPCC 4th Assessment	
GREENHOUSE GAS (GHG) EMISSIONS ASSOCIATED WITH POWER DELIVERIES	17,490,720 tonnes CO ₂ e		
DISCUSSION OF LONG-TERM AND SHORT-TERM STRATEGY OR PLAN TO MANAGE SCOPE 1 EMISSIONS, EMISSIONS REDUCTION TARGETS, AND AN ANALYSIS OF PERFORMANCE AGAINST THOSE TARGETS	2019 Sustainability Report: Renewab	ole and Cleaner Energy, pages 17-18	
	NITROGEN OXIDES (NO _x), SULFUR OXIDES (SO _x), AND OTHER SIGNIFICANT AIR EMISSIONS (1) GROSS GLOBAL SCOPE 1 EMISSIONS, PERCENTAGE COVERED UNDER (2) EMISSIONS-LIMITING REGULATIONS AND (3) EMISSIONS-REPORTING REGULATIONS GREENHOUSE GAS (GHG) EMISSIONS ASSOCIATED WITH POWER DELIVERIES DISCUSSION OF LONG-TERM AND SHORT-TERM STRATEGY OR PLAN TO MANAGE SCOPE 1 EMISSIONS, EMISSIONS REDUCTION TARGETS, AND AN ANALYSIS	NITROGEN OXIDES (NO _x), SULFUR OXIDES (SO _x), AND OTHER SIGNIFICANT AIR EMISSIONS In 2020, Emera's other emissions fo particulate matter, PM ₁₀ and PM ₂₅ we pollutants (POP), volatile organic co standard categories of air emissions reporting for Nova Scotia Power and Other Emissions (tonnes CO ₂ e) NO _x SO ₂ Hg* CO** Total particulate matter** PM ₁₀ ** PM ₂₅ ** * Applies to Tampa Electric and Nova Scotia Power and Other Emissions (tonnes CO ₂ e) SEE GAS EMISSIONS AND ENERGY RESOURCE PLANNING (1) GROSS GLOBAL SCOPE 1 EMISSIONS, PERCENTAGE COVERED UNDER (2) EMISSIONS-LIMITING REGULATIONS AND (3) EMISSIONS-REPORTING REGULATIONS REGULATIONS GREENHOUSE GAS (GHG) EMISSIONS ASSOCIATED WITH POWER DELIVERIES DISCUSSION OF LONG-TERM AND SHORT-TERM STRATEGY OR PLAN TO MANAGE SCOPE 1 EMISSIONS, EMISSIONS REDUCTION TARGETS, AND AN ANALYSIS	

Disclosure/Code	Description/Accounting Metric	Response
IF-EU-110A.4	(1) NUMBER OF CUSTOMERS SERVED IN MARKETS SUBJECT TO RENEWABLE PORTFOLIO STANDARDS (RPS) AND (2) PERCENTAGE FULFILLMENT OF RPS TARGET BY MARKET	(1) Approximately 523,000 customers (2) 100 per cent. Beginning in calendar year 2015 until 2020, Emera affiliate Nova Scotia Power was required to supply its customers with renewable electricity in an amount equal to or greater than 25 per cent of the total amount of electricity supplied to its customers. In 2019, Nova Scotia Power supplied its customers with 30 per cent renewable energy.
SASB AIR QUALIT	ſΥ	
IF-EU-120A.1	AIR EMISSIONS OF THE FOLLOWING POLLUTANTS: (1) NO_x (EXCLUDING N_2O), (2) SO_x , (3) PARTICULATE MATTER (PM_{10}), (4) LEAD (PB), AND (5) MERCURY (PB); PERCENTAGE OF EACH IN OR NEAR AREAS OF DENSE POPULATION	(1) NO _x - 22,189 tonnes, 44 per cent in or near areas of dense population (2) SO ₂ - 62,818 tonnes, 20 per cent in or near areas of dense population (3) Particulate matter (PM ₁₀) - 566 tonnes, 34 per cent in or near areas of dense population (4) Lead (Pb) - Emera does not consider lead emissions to be material to its operations. (5) Mercury (Hg) - 0.065 tonnes, 9 per cent in or near areas of dense population
306 EFFLUENTS	AND WASTE (2016)	
306-2	WASTE BY TYPE AND DISPOSAL METHOD	Emera companies are focused on reducing waste at its source and minimizing the amount of non-hazardous and hazardous waste that is produced and in need of disposal. All waste is managed and disposed of in accordance with applicable regulations and at approved facilities. As Emera's sustainability program continues to improve, efforts are being made to improve data collection related to waste metrics. In 2019, Emera companies disposed of approximately 165 tonnes of solid hazardous waste and 38,000 litres of liquid hazardous waste. This included approximately 121 tonnes of solid PCB and 5,600 litres of liquid PCB waste. In 2019, Emera companies produced a total of 405,327 tonnes of coal ash, of which approximately 18 per cent (73,300 tonnes) was repurposed for other industrial uses. Emera's Tampa Electric produced 80,458 tonnes of gypsum, of which 96 per cent was beneficially reused.

Disclosure/Code	Description/Accounting Metric	Response
306-3	SIGNIFICANT SPILLS	Emera Inc. has an internal program for tracking and reporting environmental incidents. There were 18 moderate incidents (12 incidents were associated with release of material) and no significant incidents in 2019.
		No spills had a material financial impact, and all were fully addressed. Moderate environmental incident - Includes regulatory non-conformances with a low risk of sanction and releases that may cause some off-site environmental impacts but do not result in public or regulatory attention.
		Significant environmental incident - Includes sanctions or non-conformances that pose a risk of sanction and releases that cause off-site environmental impacts with heightened regulatory or public attention.
306-4	TRANSPORT OF HAZARDOUS WASTE	At Emera, we focus on reducing waste at its source and minimizing the amount of hazardous waste that is produced. All waste, including hazardous waste, is transported, and disposed in accordance with regulatory and legal requirements.

Disclosure/Code	Description/Accounting Metric	Response				
306-5	WATER BODIES AFFECTED BY WATER DISCHARGES AND/OR RUNOFF		Emera's facilities. All discharges irements. Our facilities discharge			
		Emera Company	Generating Station	Water Body		
		Barbados Light & Power DOMLEC DOMLEC DOMLEC	Spring Garden Operations Hydroelectric Station Sugar Loaf Fond Cole	Atlantic Ocean Freshwater Lake Sugar Loaf River Atlantic Ocean		
		Grand Bahama Power Co.	Peel Street and West Sunrise	Hawksbill Creek and Freeport		
		Emera Energy Nova Scotia Power	Brooklyn Power Point Aconi Generating Station Lingan Generating Station Point Tupper Generating Station Port Hawkesbury Generating Station Trenton Generating Station Tufts Cove Generating Station Lequille Generating Station Annapolis Tidal Generating Station Avon Generating Stations Gulch and Ridge Generating Stations Hell's Gate, Hollow Bridge, Lumsden and Methals Generating Stations Dickie Brook Generating Station Malay and Ruth Falls Generating Stations White Rock Generating Station Fall River Generating Station Gisborne Generating Station Upper Lake, Lower Lake, Big Falls,	Herring Cove, Atlantic Ocean Atlantic Ocean Indian Bay, Atlantic Ocean Strait of Canso, Atlantic Ocean Strait of Canso, Atlantic Ocean East River Estuary Halifax Harbour, Atlantic Ocean Allains River, NS Annapolis River, NS Avon River, NS Bear River, NS Black River, NS Dickie Brook, NS East River, Sheet Harbour, NS Gaspereau River, NS Indian Brook, NS Mersey River, NS		
		Nova Scotia Power Nova Scotia Power	Cowie Falls, Deep Brook and Lower Great Brook Generating Station Nictaux Generating Station Mill Lake and Tidewater Generating Station	Nictaux River, NS North East River, NS		
		Nova Scotia Power Nova Scotia Power	Paradise Generating Station Sissiboo Falls, Weymouth and Fourth Lake Generating Stations	Paradise River, NS Sissiboo River, NS		
		Nova Scotia Power Nova Scotia Power	Tusket Generating Station Wreck Cove Generating Station	Tusket River, NS Wreck Cove Brook, NS		
		Tampa Electric Tampa Electric	Big Bend Power Station Bayside Power Station Polly Power Station	Hillsborough Bay Hillsborough Bay		
		Tampa Electric	Polk Power Station	Unnamed Lake		

Disclosure/Code	Description/Accounting Metric	Response					
SASB COAL ASH	MANAGEMENT						
IF-EU-150A.1	AMOUNT OF COAL COMBUSTION RESIDUALS (CCR) GENERATED, PERCENTAGE RECYCLED	Please note that Eme	rated 133,521 metric ton era is only reporting CC as this CCR indicator de GASB methodology can	R for its US efined by S	S affiliates that bur ASB is based on U	n coal, in thi S regulations	s case s. We will
IF-EU-150A.2	TOTAL NUMBER OF COAL COMBUSTION RESIDUAL			Haz	ard Potential		
	(CCR) IMPOUNDMENTS, BROKEN DOWN BY HAZARD POTENTIAL CLASSIFICATION AND STRUCTURAL	Integrity Rating	Less Than Low	Low	Significant	High	Incised
	INTEGRITY ASSESSMENT	Satisfactory	N/A	3	N/A	N/A	N/A
		Fair	N/A	N/A	N/A	N/A	N/A
		Poor	N/A	N/A	N/A	N/A	N/A
		Unsatisfactory	N/A	N/A	N/A	N/A	N/A
		Not Applicable	N/A	N/A	N/A	N/A	N/A
307 ENVIRONMEN	NTAL COMPLIANCE (2016)	based on US regulati	is reported for Tampa ons, and we will investi va Scotia Power for fut	gate how tl	he SASB methodol		•
307-1	NON-COMPLIANCE WITH ENVIRONMENTAL LAWS AND REGULATIONS		ived one fine for non-co es. A second consent or fine.	•			
SASB INTEGRITY	OF GAS DELIVERY INFRASTRUCTURE						
IF-GU-540A.1	NUMBER OF (1) REPORTABLE PIPELINE INCIDENTS, (2) CORRECTIVE ACTION ORDERS (CAO), AND (3) NOTICES OF PROBABLE VIOLATION (NOPV)	10 notices of probabl		ilure to pro			•
IF-GU-540A.2	PERCENTAGE OF DISTRIBUTION PIPELINE THAT IS (1) CAST AND/OR WROUGHT IRON AND	(1) Cast and/or wroug (2) Unprotected stee	ght iron - 0.04 per cent I - 0.31 per cent				
	(2) UNPROTECTED STEEL	with plastic piping by	es Gas has publicly con 2021. At the end of 20 are made of plastic or	19, 82 per o	cent had been repl		

Disclosure/Code	Description/Accounting Metric	Response
IF-GU-540A.3	PERCENTAGE OF GAS (1) TRANSMISSION AND (2) DISTRIBUTION PIPELINES INSPECTED	Emera's Canadian and US gas utilities have pipeline inspection programs in place that meet the requirements set out by Canada Energy Regulator (CER) in Canada and the Pipeline and Hazardous Materials Safety Administration (PHMSA) in the United States. Our affiliates work to meet and exceed the minimum inspection requirements set out by CER and PHMSA.
IF-GU-540A.4	DESCRIPTION OF EFFORTS TO MANAGE THE INTEGRITY OF GAS DELIVERY INFRASTRUCTURE, INCLUDING RISKS RELATED TO SAFETY AND EMISSIONS	Emera's Canadian and US gas utilities have transmission and distribution integrity management programs in place to identify and manage risks to its systems. For example, New Mexico Gas Company's (NMG) transmission and distribution integrity management programs include annual risk modelling to determine the highest risks to the system and to identify projects for remediation or preventative measures to mitigate these risks. Our gas utilities also make certain that employees are sufficiently qualified to perform their tasks. For example, Peoples Gas has an advanced Personnel Qualification Program that exceeds regulatory requirements and NMG has a structured employee training schedule for integrity management engineers, which documents each employee's qualifications and is updated annually.
		Emera has a safety management system that is being implemented across its affiliates, including its gas utilities, focused on employee, contractor and public safety. For example, at New Mexico Gas, engineers perform job site safety assessments and tailboards each day while working in the field, as well as completing owners identified hazardous and control forms for all work before it is sent to contractors. Public safety is a top priority across all our gas utilities, with extensive programs in place covering public awareness and damage prevention, one call, and call before you dig, pipeline markers, and emergency preparedness programs. For example, mock exercises at Emera New Brunswick are routine and provide emergency responders and our employees the opportunity to test our emergency response plans and interagency communications practices in a simulated emergency scenario. Staff at New Mexico Gas participate annually/biannually in public awareness/first responder emergency preparedness meetings around the state that include mock tabletop exercises.
		NMG and Peoples Gas are members of the American Gas Association and participate in various activities offered by the association, including annual conferences, best practice reviews, the Peer Review program and various committees, all to share best practices and stay current on important topics to the sector.
		Regarding emissions, New Mexico Gas and Peoples Gas worked with a third-party consultant in 2019 to identify the most effective ways to reduce GHG emissions, both internally (e.g., through further opportunities to reduce transmission and distribution methane leakage, compressed natural gas fleet vehicles, and increased energy efficiency and renewable energy at our facilities) and externally (e.g., through enhancing customers' energy efficiency programs and renewable natural gas opportunities). In 2019, Peoples Gas continued to advance its commitment to replace all cast iron and bare steel mains with plastic piping by 2021 to reduce fugitive emissions. Since 2011, 82 per cent of these pipes have been replaced, resulting in a 38 per cent reduction in associated emissions.

400 SOCIAL	Description/Accounting Metric	Response				
400 SUCIAL						
	MANAGEMENT APPROACH	2019 Sustainability Repor	rt: Our Approach, pag	je 10		
		2019 Sustainability Repor	rt: Health and Safety,	pages 23-25		
		2019 Sustainability Repor	rt: Our Team, pages 2	7-28		
		2019 Sustainability Repor				
			·			
		Our teams are located in and respectful workplace and success depend on the	where everyone is tr	eated with dignity,	fairness and respe	ct. Our growth
		areas where we operate.	ne carengan ca car po	op.o. ou. gouo to	20 1110 0111, p. 10 , 01	
		In addition to the laws, re areas, our Code of Condu			uide us in all of ou	ır operating
401 EMPLOYME	NT (2016)					
401-1	NEW EMPLOYEE HIRES AND EMPLOYEE TURNOVE	ER I	Hires		Turnover	
401-1			111169		Idillovei	
401-1			#	Rate	#	Rate
401-1		Age Group		Rate		Rate
401-1		Age Group Under 30		Rate 2.7%		Rate 1.0%
401-1			#		#	
401-1		Under 30	#	2.7%	#	1.0%
401-1		Under 30 30-50	# 194 226	2.7% 3.1%	# 68 200	1.0% 2.8%
401-1		Under 30 30-50 Over 50	# 194 226	2.7% 3.1%	# 68 200	1.0% 2.8%
401-1		Under 30 30-50 Over 50 Gender	# 194 226 113	2.7% 3.1% 1.5%	# 68 200 212	1.0% 2.8% 3.0%
401-1		Under 30 30-50 Over 50 Gender Female	# 194 226 113	2.7% 3.1% 1.5% 2.1%	# 68 200 212	1.0% 2.8% 3.0% 2.2%
401-1		Under 30 30-50 Over 50 Gender Female Male	# 194 226 113	2.7% 3.1% 1.5% 2.1%	# 68 200 212	1.0% 2.8% 3.0% 2.2%
401-1		Under 30 30-50 Over 50 Gender Female Male Region	# 194 226 113 153 380	2.7% 3.1% 1.5% 2.1% 5.2%	# 68 200 212 154 326	1.0% 2.8% 3.0% 2.2% 4.6%
401-1		Under 30 30-50 Over 50 Gender Female Male Region Canada	# 194 226 113 153 380	2.7% 3.1% 1.5% 2.1% 5.2%	# 68 200 212 154 326	1.0% 2.8% 3.0% 2.2% 4.6%

Disclosure/Code	Description/Accounting Metric	Response
401-2	BENEFITS PROVIDED TO FULL-TIME EMPLOYEES THAT ARE NOT PROVIDED TO TEMPORARY OR PART-TIME EMPLOYEES	Emera companies provide a comprehensive range of benefits for our eligible employees which include health and dental insurance, life insurance, disability insurance, parental leave, wellness programs, pension plans and stock ownership. Eligibility terms of benefits vary by company and are in compliance with local jurisdictions' legal requirements.
401-3	PARENTAL LEAVE	Parental leave with employment position security upon return from leave is offered to all full-time Emera employees.
403 OCCUPATION	AL HEALTH AND SAFETY (2018)	
403-1	OCCUPATIONAL HEALTH AND SAFETY MANAGEMENT SYSTEM	Emera Inc. has developed a framework for the development and implementation of a Safety Management System (SMS). The SMS has been developed utilizing identified best practices from various safety standards associations, industry regulatory authorities, and safety associations, including Canada Energy Regulator (CER), American Petroleum Institute API 1170, CEA, Pipeline and Hazardous Materials Safety Administration (PHMSA), and ISO 45001. The Emera SMS applies to Emera Inc. and its affiliate group of companies. Emera and each of the affiliates have developed a Corporate Safety Policy that is kept updated and is signed off by the affiliate CEO or affiliate lead. Work activities of contractors are addressed primarily within the Contractor Safety Program (CSP), a subsection (element) of the SMS.

Disclosure/Code	Description/Accounting Metric	Response
Disclosure/Code 403-2	Description/Accounting Metric HAZARD IDENTIFICATION, RISK ASSESSMENT AND INCIDENT INVESTIGATION	As part of the Safety Management System (SMS), Emera affiliates have developed Hazard Risk Registers (HRRs) to identify the hazards associated with the basic/root activities that their organizations perform. Affiliates, in collaboration with Emera Safety, have assessed these common activities to arrive at consistency for severity levels of activities contained within the HRR. After the development of a consistent hazard register, the affiliates created Task Inventories, which list work tasks or jobs commonly performed by the organization. The ability to relate hazard information contained within the risk register to the task allows the organizations to make certain that effective controls are implemented. Once operational tasks have been identified, affiliates make certain that processes, policies and procedures, inclusive of safe work practices, safety rules, and job safety analyses, are aligned. Regular safety audits and other assurance practices are conducted to review effectiveness and continually improve the process. Emera has instituted common processes for incident reporting, including near-miss and proactive reporting. Emera and its affiliates are increasingly focused on proactive leading indicators, such as proactive reporting, and promote a "speak up", "say something, do something" culture. Employee safety committees have been instituted, where employees have an opportunity to raise safety concerns, discuss these amongst peers and determine recommended courses of action.
		Recognition of the identification and reporting of safety hazards and concerns is promoted by all levels of management within the business by various forms of positive employee recognition programs. Under Emera's Code of Conduct, managers and supervisors are responsible for encouraging open communication and ensuring that employees are not retaliated against for reporting concerns in good faith.
		reporting concerns in good faith. Employees across Emera and its affiliates have the right to refuse unsafe work practices. These practices allow for employees to identify when they have concerns about working safely, report concerns to management so they can be addressed, and communicate concerns so that others are made aware of the status, refusals or work modifications. Emera's Code of Conduct
		safeguards employees from retaliation for reporting concerns in good faith. Employees are made aware of their responsibilities under the SMS through education and training. This includes incident reporting and investigation processes, identification of effective corrective actions, and consideration of continual improvement opportunities. Learnings are shared across Emera.

Disclosure/Code	Description/Accounting Metric	Response
403-3	OCCUPATIONAL HEALTH SERVICES	Emera affiliates have health and wellness resources that provide information and services to employees in areas including, but not limited to, ergonomics, strength and mobility assessments, and physical and psychological wellness participation programs. Confidential post-incident debriefing discussions and support are provided. Some Emera affiliates have programs that allow for early access to assessment and treatment to eliminate or minimize lost time associated with an incident, early return to work, or other measures to improve workers' well-being. Where regular hazard exposure is known, Emera affiliates have health monitoring programs, such
		as audiometric testing and respiratory fit testing programs.
403-4	WORKER PARTICIPATION, CONSULTATION, AND COMMUNICATION ON OCCUPATIONAL HEALTH AND SAFETY	As part of the Safety Management System, Emera affiliates have various processes in place for employee participation and consultation, including Emera's "speak up" safety culture, regular corporate-wide safety checkpoints, pre-shift/meeting safety talks, annual safety initiatives, communication of safety incidents, and Occupational Health and Safety bulletin boards.
		Occupational Health and Safety Committees (OHSC) have been established at operational levels within each Emera affiliate, and all Emera employees are represented by a safety committee. Safety committee meetings are held regularly throughout the year. Representation on committees include unionized and non-unionized employees, as well as management and non-management employees.
403-5	WORKER TRAINING ON OCCUPATIONAL HEALTH AND SAFETY	There are various mechanisms through which safety information/training is provided to employees, visitors or contractors, depending on job requirements and different learning techniques within Emera. These include:
		 Safety moments at the start of meetings; Site orientations where work-related safety considerations are reviewed; Review of Emera safety policies and requirements; Training and awareness requirements under the Emera Safety Management System; and Job-specific safety training.
		A process for identification and tracking of training requirements for each affiliate is an aspect of Emera's Safety Management System. The effectiveness of communication and training is reviewed through regular inspections and audits.

Disclosure/Code	Description/Accounting Metric	Response
403-6	PROMOTION OF WORKER HEALTH	Emera is committed to providing a safe and healthy workplace and culture that supports leadership effectiveness, respectful workplace practices and employee health and wellness. Emera offers a range of services, programs and incentives in its efforts to promote safe and healthy living to reduce lifestyle risk factors and prevent injury/illness.
		Emera organizes regular health challenges – friendly competitions that encourage positive, healthy habits. These initiatives have increased awareness of the importance of overall wellness across Emera. The Employee Assistance Program is inclusive of all employees across Emera, allowing Emera employees and their families to receive high-quality support services for a variety of needs.
403-7	PREVENTION AND MITIGATION OF OCCUPATIONAL HEALTH AND SAFETY IMPACTS DIRECTLY LINKED BY BUSINESS RELATIONSHIPS	Emera and its affiliates have implemented a Safety Management System (SMS) that addresses safety performance and injury prevention for employees and contractors. The effectiveness of the SMS and of Emera's overall safety performance is reviewed regularly.
403-8	WORKERS COVERED BY AN OCCUPATIONAL HEALTH AND SAFETY MANAGEMENT SYSTEM	The Emera Safety Management System (SMS) includes all employees. Contractor requirements are also covered as part of the Emera SMS. The SMS is audited regularly.
403-9	WORK-RELATED INJURIES	In 2019, for Emera employees, there were no fatalities and 77 OSHA recordable injuries, with a rate of 1.08, based on approximately 14.2 million hours. Emera had a Lost Time Injury Frequency Rate of 0.41. For contractors, there were no fatalities and 37 OSHA recordable injuries, with a rate of 0.69, based on an estimate of approximately 8.1 million hours worked.
		All rates for Emera employees and contractors are based on a 200,000-hour conversion. Please note that consultants' exposure hours are not included within the contractor data provided. However, incident reports associated with consultants working at Emera locations are captured.
		Hazard identification and the development of the appropriate procedures/mitigations are part of the Emera Safety Management System. This includes using the hierarchy of controls.
SASB WORKFORC	E HEALTH AND SAFETY	
IF-EU-320A.1	(1) TOTAL RECORDABLE INCIDENT RATE (TRIR), (2) FATALITY RATE, AND (3) NEAR-MISS FREQUENCY RATE (NMFR)	(1) Total Recordable Incident Rate (TRIR) - Emera reports an OSHA Injury Rate. In 2019, our OSHA rate was 1.08. (2) Fatality Rate - We had zero fatalities in 2019. (3) Near-Miss Frequency Rate (NMFR) - Emera reports the number of proactive reports per 100 employees (PAIR) rather than a near-miss frequency rate. PAIR in 2019 was 1,108. PAIR is a leading measure used to promote prevention of incidents and positive safety culture.

Disclosure/Code	Description/Accounting Metric	Response
404 TRAINING AN	ID EDUCATION (2016)	
404-2	PROGRAMS FOR UPGRADING EMPLOYEE SKILLS AND TRANSITION ASSISTANCE PROGRAMS	Emera's ability to deliver service to its customers and to execute its growth plan depends on its ability to attract, develop and retain a skilled workforce. Emera works hard to attract top-quality talent and to provide people the tools they need to achieve greater success. Emera offers many opportunities for employees to grow in their careers by taking on new roles in different parts of the business.
		Emera's annual performance plan (MAPP) process provides an opportunity for employees, in conjunction with their leaders, to identify development areas and formal and informal training opportunities. Emera affiliates offer longer-term career planning to employees through the Employee Development Assistance program (for Canadian affiliates) and other tuition assistance programs, which allow employees to apply for funding for training outside their current role. Emera's workforce planning programs help us determine the skillsets and competencies required to successfully execute on the company's business strategy. Emera places emphasis on identifying future leaders and building leadership talent within the company. In 2019, all company leaders and high-potential leaders were fully assessed and included in Emera Talent Review and Succession Planning activities.
		Emera companies contribute to apprenticeship programs, participate in co-op student programs and support scholarship and bursary programs to attract top talent early. Scholarship programs are designed to be inclusive and serve our communities. NSPI offers scholarships and bursaries including those for emerging leaders; women in trades, engineering, technology and innovation; African Nova Scotians; and Mi'kmaq. In 2019, Emera was named one of Canada's Best Employers (<i>Forbes</i>), one of Canada's Top 100 Employers, one of Atlantic Canada's Top Employers and one of Nova Scotia's Top Employers.
404-3	PERCENTAGE OF EMPLOYEES RECEIVING REGULAR PERFORMANCE AND CAREER DEVELOPMENT	Employees of all Emera companies complete an annual performance and career development review. The program involves employees and leaders working together to set goals and measures of success and identify development areas to be reviewed and evaluated throughout the year.
405 DIVERSITY A	ND EQUAL OPPORTUNITY (2016)	
405-1	DIVERSITY OF GOVERNANCE BODIES AND EMPLOYEES	In 2019, 30 per cent of Emera's total workforce were female, 38 per cent of Emera Senior Executives were female and 33 per cent of Emera Board of Directors were female.

Disclosure/Code	Description/Accounting Metric	Response		
411 RIGHTS OF INC	DIGENOUS PEOPLES (2016)			
411-1	RIGHTS OF INDIGENOUS PEOPLES	Indigenous communities are an important and valued partner across Emera's operations. We are committed to building and maintaining strong, collaborative relationships that are based on trust, open communication, and respect. We know that by working together we can create a more collaborative future for all, everywhere we work. We acknowledge and respect the culture, heritage and traditions of indigenous peoples. There have not been any legal cases involving the rights of indigenous peoples associated with Emera operations.		
SASB END-USE EF	FICIENCY AND DEMAND			
IF-EU-420A.1	PERCENTAGE OF ELECTRIC UTILITY REVENUES FROM RATE STRUCTURES THAT (1) ARE DECOUPLED AND (2) CONTAIN A LOST REVENUE ADJUSTMENT MECHANISM (LRAM)	 (1) Emera electric utilities do not have rate structures that are decoupled. Therefore, no revenues are derived from this rate structure. (2) Emera electric utilities do not have rate structures that contain a lost revenue adjustment mechanism. Therefore, no revenues are derived from this rate structure. 		
IF-EU-420A.2	PERCENTAGE OF ELECTRIC LOAD SERVED BY SMART GRID TECHNOLOGY	At the end of 2019, Emera had approximately 535,000 smart meters installed across our electric utilities. At DOMLEC, 100 per cent of our customers are already served by smart meters. Continued deployment of smart meters across our remaining affiliates is expected to be complete by 2022. Once full deployment has been achieved, the smart technology will be turned on, which will help our customers better manage electricity costs, improve response time in the event of an outage, and make connecting or disconnecting power easier and faster.		
IF-EU-420A.3	CUSTOMER ELECTRICITY SAVINGS FROM EFFICIENCY MEASURES, BY MARKET	Florida In 2019, Tampa Electric continued operating within the 2015-2024 Demand-side Management (DSM) Plan, which supports the approved Florida Public Service Commission (FPSC) goals, which are reasonable, beneficial and cost-effective to all customers, as required by the Florida Energy Efficiency and Conservation Act (FEECA). Tampa Electric files annual reports with the FPSC and the US Energy Information Administration, which summarize its DSM program accomplishments. Examples of DSM programs at Tampa Electric include free energy audits, numerous energy rebate and incentive programs, and energy education, awareness and outreach. In 2019, Tampa Electric's conservation programs reduced the use of energy by 91,400 MWh (91.4 GWh), and the company incurred DSM costs of approximately \$44 million USD. Nova Scotia In Nova Scotia, DSM programs are funded by Nova Scotia Power, pursuant to legislation requirements		
		within the <i>Public Utilities Act</i> . This legislation requires that Nova Scotia Power purchase electricity efficiency and conservation services from EfficiencyOne, which is a public utility regulated by the Nova Scotia Utility and Review Board. Examples of these services include home energy assessments, numerous energy rebate and incentive programs, free energy efficient products, and energy efficiency education and advice. In 2019, the energy savings achieved were 125,000 MWh (125 GWh), and the approved contribution to EfficiencyOne by NSPI was \$34 million CAD.		

Disclosure/Code	Description/Accounting Metric	Response
IF-GU-420A.1	PERCENTAGE OF GAS UTILITY REVENUES FROM RATE STRUCTURES THAT (1) ARE DECOUPLED OR (2) CONTAIN A LOST REVENUE ADJUSTMENT MECHANISM (LRAM)	(1) Emera gas utilities do not have rate structures that are decoupled. Therefore, no revenues are derived from this rate structure.(2) Emera gas utilities do not have rate structures that contain a lost revenue adjustment mechanism. Therefore, no revenues are derived from this rate structure.
IF-GU-420A.2	CUSTOMER GAS SAVINGS FROM EFFICIENCY MEASURES, BY MARKET	New Mexico Utilities in the state of New Mexico are required to offer energy efficiency programs to customers through the Efficient Use of Energy Act. New Mexico Gas (NMG) provides energy efficiency programs designed to incentivize residential and commercial customers to purchase or install high efficiency measures that decrease the use of natural gas in their homes or businesses. For example, NMG offers residential water heating and space heating programs, and its Efficient Buildings Program offers multiple natural gas saving measures for commercial and school facilities. In 2019, NMG energy efficiency programs saved approximately 150,000 MMBtu (1.5 million therms) and cost approximately \$6.4 million USD, recovered through an Energy Efficiency rider on customer bills. The annual program runs from April 1 to March 31. Florida Peoples Gas also offers conservation programs, which include rebates on natural gas appliances for residential and commercial customers. Program costs are approved annually by the Florida Public Service Commission (FPSC), with the cost recovered through a clause rate on the customer's gas bill. In 2019, these programs saved approximately 76,800 MMBtu (768,000 therms) and cost approximately \$15 million USD.

Disclosure/Code	Description/Accounting Metric	Response				
G4 SECTOR DISCI	LOSURES					
EU1	INSTALLED CAPACITY	Installed Capacity (MW)				
		Energy Source	Canada	United States	Caribbean	Total
		Coal	1,225	932		2,157
		Natural gas*	159	4,797		4,956
		Petroleum	560		374	934
		Biomass	93			93
		Hydroelectric	407		7	414
		Solar**		445	10	455
		Wind	147			147
		Total	2,591	6,174	390	9,156
		* Unit 1 at Polk is included	in natural gas.			
		** There was an additional included battery storage Electric's Big Bend Solar	at the Barbados Ligi			
EU2	NET ENERGY OUTPUT	Net Generation (GWh) by Energy Source and Region				
		Energy Source	Canada	United States	Caribbean	Total
		Coal	5,881	1,194	-	7,075
		Natural gas	1,371	17,513	-	18,884
		Petroleum	49	-	1,327	1,376
		Biomass	123	-	-	123
		Hydroelectric	1,033	-	20	1,053
		Solar	-	756	19	775
		Wind	256	-	-	256
		Total	8,713	19,463	1,366	29,542

Disclosure/Code	Description/Accounting Metric	Response		
EU3	NUMBER AND TYPE OF CUSTOMER ACCOUNTS	Electric Customer Count (end of year)		
		Commercial	160,000	
		Industrial	6,000	
		Residential	1,460,000	
		Other	20,000	
		Gas Customer Count	(end of year)	
		Commercial	79,800	
		Industrial	100	
		Residential	860,000	
		Other	100	
EU12	TRANSMISSION AND DISTRIBUTION LOSSES			% of Annual Load
		Transmission losses	(% of annual load)	2.2
		Distribution losses (9	% of annual load)	5.5
EU26	PERCENTAGE OF POPULATION UNSERVED	Within the service areas of Emera's regulated utilities, there are no material areas that are unserved. All customers have access to electricity service.		
EU28	POWER OUTAGE FREQUENCY	In 2019, Emera's System Average Interruption Frequency Index (SAIFI) over the course of the year was 3.44 (All-in) and 2.30 (MEDS & Planned Outages not included). SAIFI is calculated using total number of customer interruptions (over one-minute long) against average number of customers for the reporting period. Emera uses the IEEE Standard 1366-2012, which includes the beta method for calculating major event days. Please note that we have adjusted previously provided SAIFI data for 2016-2018 based on changes to the accounting of major event days. See the ESG Performance table for this updated information.		

Disclosure/Code	Description/Accounting Metric	Response	
EU29	AVERAGE POWER OUTAGE DURATION	In 2019, Emera's System Average Interruption Duration Index (SAIDI) over the course of the year was 18.53 (All-in) and 3.49 (MEDS & Planned Outages not included). SAIDI is calculated using tot customer interruption duration (over one-minute long) against average number of customers for the reporting period. Emera uses the IEEE Standard 1366-2012, which includes the beta method for calculating major event days. Hurricane Dorian was a major event that impacted our affiliate in Grand Bahama Power, Tampa Electric and Nova Scotia Power and is responsible for the increase in SAIDI from 2018 to 2019. Please note that we have adjusted previously provided SAIDI data for 2016-2018 based on changes to the accounting of major event days. See the ESG Performance table for this updated information.	
SASB GRID RESIL	IENCY		
IF-EU-550A.1	NUMBER OF INCIDENTS OF NON-COMPLIANCE WITH PHYSICAL AND/OR CYBERSECURITY STANDARDS OR REGULATIONS	Emera is required to comply with rules and standards relating to cybersecurity and information technology including, but not limited to, those mandated by bodies such as the North American Electric Reliability Corporation and Northeast Power Coordinating Council. The status of key elements of the company's cybersecurity program is reported to the Audit Committee on a quarterly basis. There were no reportable cybersecurity breaches in 2019.	
IF-EU-550A.2	(1) SYSTEM AVERAGE INTERRUPTION DURATION INDEX (SAIDI), (2) SYSTEM AVERAGE INTERRUPTION FREQUENCY INDEX (SAIFI), AND (3) CUSTOMER AVERAGE INTERRUPTION DURATION INDEX (CAIDI), INCLUSIVE OF MAJOR EVENT DAYS	 (1) SAIDI - See G4 Sector Disclosure EU29. (2) SAIFI - See G4 Sector Disclosure EU28. (3) CAIDI - Emera does not currently track CAIDI. 	

Disclosure/Code	Description/Accounting Metric	Response
G4 DMA	MANAGEMENT APPROACH: DEMAND-SIDE MANAGEMENT	In 2019, Tampa Electric continued operating within the 2015-2024 Demand-side Management (DSM) Plan, which supports the approved Florida Public Service Commission (FPSC) goals, which are reasonable, beneficial and cost-effective to all customers, as required by the <i>Florida Energy Efficiency and Conservation Act</i> (FEECA). Tampa Electric files annual reports with the FPSC and the US Energy Information Administration, which summarize its DSM program accomplishments. Examples of DSM programs at Tampa Electric include free energy audits, numerous energy rebate and incentive programs, and energy education, awareness and outreach. In 2019, Tampa Electric's conservation programs reduced the use of energy by 91.4 GWh, and the company incurred DSM costs of approximately \$44 million USD.
		In Nova Scotia, DSM programs are funded by Nova Scotia Power, pursuant to legislation requirements within the <i>Public Utilities Act</i> . This legislation requires that Nova Scotia Power purchase electricity efficiency and conservation activities from EfficiencyOne, which is a public utility regulated by the Nova Scotia Utility and Review Board. Examples of these activities include home energy assessments, numerous energy rebate and incentive programs, free energy efficient products, and energy efficiency education and advice. In 2019, the energy savings achieved were 125 GWh, and the approved contribution to EfficiencyOne by NSPI was \$34 million CAD.
		Utilities in the state of New Mexico are required to offer energy efficiency programs to customers through the <i>Efficient Use of Energy Act</i> . New Mexico Gas (NMG) provides energy efficiency programs designed to incentivize residential and commercial customers to purchase or install high efficiency measures that decrease the use of natural gas in their homes or businesses. For example, NMG offers residential water heating and space heating programs, and its Efficient Buildings Program offers multiple natural gas saving measures for commercial and school facilities. In 2019, the NMG energy efficiency programs saved approximately 1.5 million therms and cost approximately \$6.4 million USD, recovered through an Energy Efficiency rider on customer bills. The annual program runs from April 1 to March 31.
		Peoples Gas also offers conservation programs, which include rebates on natural gas appliances for residential and commercial customers. Program costs are approved annually by the Florida Public Service Commission (FPSC), with the cost recovered through a clause rate on the customer's gas bill. In 2019, these programs saved approximately 768,000 therms and cost approximately \$15 million USD.
G4	MANAGEMENT APPROACH: DMA DISASTER/ EMERGENCY PLANNING AND RESPONSE	Emera and its affiliates have processes in place to address disaster/emergency planning and response, which are reviewed regularly.
		As the world responds to the COVID-19 pandemic, at Emera we're focused on keeping our teams and communities safe while continuing to deliver the energy our customers rely on, now more than ever. Our rigorous pandemic and business continuity plans are in effect across the company. We're working closely with public health and government authorities to ensure we are aligned with all recommendations to minimize the spread of this virus.